Develop a Shared Vision and Plan for SEL

The development of a shared vision and plan is a critical first step for SEL implementation that helps build commitment and coordinate efforts of all district stakeholders.

Below you'll find an overview of WHAT high-quality implementation looks like, WHY it’s important, WHEN to engage in this key activity, and WHO to involve. Also see the PROCESS page for step-by-step guidance on how to engage in the work, and the RESOURCES page for additional tools to support your efforts.

**What is a shared vision and plan for SEL?**

Together the shared vision and plan help your district communicate what you're striving toward and how you intend to implement, grow, and evaluate SEL in your district. This serves as the critical foundation for all districtwide SEL implementation and includes the following components:

- A districtwide vision and aligned long-term SEL goals that create an inspirational call to action and point all stakeholders in the right direction
- A review of existing SEL-related initiatives and efforts that helps create an understanding of the district's current strengths and gaps
- Short-term goals that can be achieved within one school year to drive toward the overarching vision and long-term goals
- A concrete one-year action plan for districtwide SEL implementation that moves you toward your goals
- An aligned evaluation plan that helps your district track progress toward your goals and illuminate learnings that support continuous improvement of your SEL implementation efforts

A shared vision clarifies what you are striving toward and reflects what your district values as critical to students’ education. SEL implementation begins with ensuring that social and emotional learning is seen as integral to your district’s overall vision.

A strong shared vision:

- Establishes SEL as essential to the district’s educational mission, aligns SEL to core district values and articulates shared language around SEL
- Is informed by and shared with all key stakeholders (e.g., students, district and school staff, parents, and community partners)
- Is revisited every two years, and updated as needed
- Is used to develop aligned SEL goals, including short- and long-term outcomes around equitable learning environments and students’ social, emotional, and academic progress

Use the Rubric to assess your current progress toward a shared vision and aligned goals for SEL.

Your plan outlines how your district will achieve its short- and long-term SEL goals, which are in service of your district's overall vision. This may include a public-facing strategic plan that communicates your district's long-term commitment to stakeholders, as well as a more detailed action plan to guide your SEL team's day-to-day operations.

A strong plan for SEL:
Is based on a review of existing SEL-related programs and practices already in place, as well as what needs to be addressed.

Is informed by and shared with relevant stakeholders, and articulates clear roles and responsibilities for both district-level and school staff.

Provides a phased SEL rollout strategy that gradually scales up SEL implementation to all schools, including strategies for promoting SEL for both students and adults.

Is connected to an aligned evaluation plan that articulates how expected short- and long-term outcomes will be measured, and ensures necessary data is available for continuous improvement and stakeholders are informed of progress and plans.

Use the Rubric to assess your planning process, including your needs and resources assessment, SEL implementation plan, and aligned evaluation plan.

**Why does my district need a shared vision and plan?**

When SEL is part of the district’s vision of high-quality education, it creates a shared understanding and commitment among staff, students, families and community partners. It also helps ensure that leadership will continue to prioritize SEL and support its spread to all schools. The vision also becomes the basis for your district’s SEL-related goals, plans, allocation of resources, and continuous improvement efforts.

While the shared vision ensures that everyone involved understands your district’s commitment to SEL, your plan provides measurable goals and concrete action steps to ensure that your district can follow through on that commitment and ensure all stakeholders know what they need to do to support the vision and aligned SEL goals. Through your plan, you’ll be able to assess and align your human and financial resources, outline the necessary activities, set timelines, and assign responsibilities.

**When should my district develop a shared vision and plan for SEL?**

Your district may want to create a shared vision or revisit your district’s existing vision after introducing SEL to key stakeholders. This includes the superintendent, various leaders throughout the district office, board members, principals, families, community members, and out-of-school-time intermediaries and providers. The vision is established before goal-setting, planning and implementation.

After establishing a vision that clarifies why SEL is important to your district and developing both long-term and short-term SEL goals to align with the vision, your district can use the vision and goals to guide the development of a concrete plan. This plan helps guide all other implementation decisions, and should be established prior to adopting a formal SEL curriculum or engaging in significant or multisite implementation. As you’re developing an implementation plan, you’ll also want to develop an aligned evaluation plan, so that you establish from the beginning how you’ll measure progress and success.

**Who needs to be involved?**

Ideally, you’ll want to assemble a group of key stakeholders—such as the superintendent, other senior district leaders, board members, staff across district departments including those who regularly engage with schools, families and community members—to lead the development of a shared vision statement. You will also want to engage school staff, union representatives, students, families, and community partners to help shape the vision. Due to logistical or time constraints, some districts may need to work with a smaller group of representative leaders.

While many of the same people who create the vision may be involved in developing goals for SEL and a strategic plan, keep in mind that the planning process is normally longer than the visioning process and may include multiple phases with different stakeholders. The strategic planning process should include additional central office staff who are or will
be focused on SEL implementation, a representative from the district’s research and evaluation department, and others who oversee school leadership or lead implementation of other key district initiatives. Your SEL team will need to be deeply involved in developing detailed action plans that guide your implementation activities.
Process

The process below will guide you through creating a districtwide vision, developing aligned SEL goals, conducting a needs and resource assessment, and drafting implementation and evaluation plans. Use the Rubric to assess your current level of implementation.

Strategically planning for full-scale implementation of districtwide SEL is driven by a collaborative process of continuous improvement that asks your team to reflect on the following questions:

- **Where do we want to go?** Establish a districtwide vision and long-term goals to clarify the aims of SEL implementation.
- **Where are we now, and where have we been?** Assess needs and resources by conducting an inventory of current and past programs, and reviewing your current level of SEL implementation against CASEL’s Districtwide SEL Implementation Rubric.
- **How do we get from where we are now to where we want to be?** Develop a long-term roadmap and annual action plan with clear benchmarks, action steps, roles, and timelines.
- **Are we moving in the right direction? What are we learning on our journey?** Develop an evaluation plan that will help your team track progress, make adjustments, and keep on track to your goals.

The steps below will guide you through the process above.
1. Refine or develop a shared vision that establishes SEL as integral to education.

Many districts have an existing vision that can be refined to create clearer language around social and emotional learning. If you have an existing vision, determine whether you'll update that vision to reflect SEL, or whether you'll develop a new vision specifically to guide SEL implementation. Consider:

- Were all key stakeholders – including district and school staff, the district SEL team, students, families, and community members – involved in developing the vision?
- Does this vision accurately capture most of the important ideas behind what stakeholders want the district to achieve?
- Does this vision help make a clear connection between SEL to success for all students in the district?

If you answered no to any of the questions above, or if your district does not have an existing vision, you can use the Vision Planning Worksheet as a guide for developing a robust vision with input from key stakeholders.

Use your responses to update your vision to reflect SEL as a core part of your district's work. You may also want to review examples of how SEL is woven into other districts' visions and strategic plans:

- **Baltimore City Public Schools' Blueprint for Success** highlights 3 priority areas: Student Wholeness (consisting of strategies to strengthen culture and climate, support and enrichment, and SEL competence), Literacy, and Staff Leadership; and emphasizes how the 3 priorities are intertwined.
- **Washoe County School District's vision** integrates SEL principles into all 4 fundamentals (curriculum & instruction, inclusive practice, climate & engagement, and multi-tiered systems of support). This presentation was used with school-based staff to engage in a process of reflection and planning.
- **Chicago Public Schools' vision** establishes SEL as a core belief and safe and supportive schools as a strategy for academic progress.
- **Sacramento City Unified School Districts' vision** includes SEL explicitly in its goal to support all students to be safe, emotionally healthy, and engaged.

2. Communicate, revisit and update your vision.

Look for ways to share the new or updated vision with key audiences. Ideally, the superintendent/CEO, the board of education, and members of the district's leadership team will spearhead communication of the district's vision for SEL to multiple stakeholder groups. If possible, have a senior leader record a short video to announce the SEL vision to all district staff. (See more information in Key Activity: Communication).

For example, include the vision in:

- Regular staff and faculty communications such as holiday messages, calendars, professional learning events, newsletters, and updates.
- Newsletters and districtwide electronic communications to students, families, and community members.
- Your district’s website, including videos or other introductory materials prepared by district leadership. This may also include employee internal sites, and social media pages and feeds.

When sharing a focus on social and emotional learning, you may also want to explain that an SEL plan is coming soon. You'll also want to create and share a plan for reviewing your vision at least every other year to ensure it continues to reflect your districts' values for students' social, emotional, and academic development, and to revise the vision as needed.
3. Develop an SEL planning committee.

As you begin to use the vision to develop goals and a plan for SEL implementation, you’ll want to assemble a strong, enthusiastic team to lead the process. If you have not already established a full-time SEL lead and team (See Key Activity: Aligned Resources), you’ll want to create an SEL planning committee with members from across district roles. Here are some committee members you may want to include:

- The superintendent
- Department heads from academics, equity, research & evaluation, and other key departments
- Union representative(s)
- Principal
- Teacher leaders
- Parent representative
- Student representative
- Out-of-school time partners
- Community members

Alternately, consider leveraging any existing SEL-related committees, such as an MTSS workgroup or a strategic planning committee for long-term buy-in targeted to a wide variety of stakeholders.

We recommend creating a plan for social and emotional learning as part of your district’s strategic planning process. However, if a district strategic planning process is not imminent, you can follow the process outlined below.

4. Develop long-term SEL goals aligned to your shared vision.

One of the SEL committee’s key responsibilities is to operationalize your shared vision into actions and outcomes that impact students and schools. Long-term SEL goals help you define what your district will accomplish in order to measure your progress toward your shared vision. These goals are clear statements describing anticipated outcomes that your district aims to demonstrate within three to five years of SEL implementation.

Systemic SEL implementation is linked to many positive outcomes for students and schools, including improvements to climate, relationships, adult social and emotional competencies, student social and emotional competencies, attendance, engagement, graduation, and academic achievements. CASEL’s Long-Term Goal-Setting tool will help you engage in the process of using your vision to define aligned and actionable goals.

5. Assess your current level of implementation, needs and resources.

Before you launch SEL implementation, it’s important to acknowledge that many districts have seen a host of initiatives come and go and that educators may be wary of another “new initiative.” Your district is likely already engaging in many programs and initiatives that are aimed at achieving your shared vision. Rather than adding another layer of initiatives, systemic SEL means leveraging SEL to align and improve upon all of your work in order to promote student academic, social and emotional learning.

To determine what’s already working well in your district and what still needs to be done to achieve your vision, your SEL team or committee can use CASEL’s Program and Initiative Inventory and the Districtwide SEL Implementation Rubric.
The Program and Initiative Inventory will help you take stock of what schools across your district are already doing or have tried in the past to support students’ SEL. This will help you make thoughtful decisions about what related programs or initiatives to continue, modify or stop, so that SEL doesn’t become a disconnected addition to everyone’s workload. CASEL recommends taking the Program and Initiative Inventory once every two years. Depending on the size of your district, it may make sense to start with a smaller inventory and do additional rounds later to include additional sites or sources.

Here are some examples of how school districts have conducted an inventory of existing programs:

- Sacramento City Unified School District used these interview protocols to review existing SEL and school climate programs:
  - Elementary Interview and Program Assessment Tool
  - Secondary Interview and Program Assessment Tool
- Washoe County School District conducted a districtwide SEL needs assessment that drew on counselor focus groups, student SEL skills assessments, school climate surveys, and behavior-related data.

CASEL’s Districtwide SEL Implementation Rubric will help you take an overall assessment of your current level of implementation. Even if you have never implemented a formal SEL initiative, your district is likely already engaging in activities that may support systemic SEL. We recommend re-taking this rubric twice per school year (beginning and end of year) to track your implementation progress.

The CASEL Guide to Schoolwide SEL also includes tools to collect data and track progress, including a rubric and a walkthrough protocol to look for indicators of high quality SEL implementation.

6. Develop a long-term roadmap for SEL implementation.

Once you’ve established where you want to go (your vision and long-term goals), where you’ve been (program inventory), and where you are now (rubric), you can begin to plan how you’ll get from where you are now to where you want to go.

SEL implementation is a long-term process that can often take 3-5 years to scale across a large district. In order to plan how you’ll reach your long-term goals, you’ll want to understand what progress you’ve already made and what gaps exist between where you are now and your long-term goals. You’ll want to include district staff responsible for research & evaluation to identify and analyze data that will help you answer these questions.

You can use the Long-term SEL Implementation Roadmap tool to help you set benchmarks for each of the coming years that will keep you on pace toward your long-term goals.

Your Roadmap will also help you plan how you’ll rollout SEL implementation across all schools in the district. If your district has more than a handful of schools, you’ll want to develop a phased strategy for SEL rollout. Depending on their needs and sizes, districts have chosen a variety of approaches. For example, some start with clusters of K-12 schools (high school and “feeder” middle and elementary schools), while others roll out districtwide at specific grade levels. Or, you may want to begin by building off the existing work in your district if some schools are already implementing some level of SEL programming or practices.

Together, the vision, long-term goals, and roadmap will serve as a key communication tool to help keep stakeholders informed and engaged in the districts’ plans for SEL implementation. If you haven’t already, you’ll want to provide key stakeholders the opportunity to review the roadmap alongside the vision and long-term goals, and provide feedback. Some stakeholders to include are teacher leaders, experienced principals, parent and student leaders, out-of-school time intermediaries and providers, and communications specialists. After you’ve collected this feedback, revise as needed, and finalize and communicate the vision, long-term goals, and roadmap publicly.

Here are some examples of how districts have shared their long-term roadmap:

Austin ISD’s Strategic Plan for SEL and Rollout Timeline
7. Develop short-term goals and an annual action plan for SEL implementation.

Regardless of what strategy you use, implementation needs to get down to the school level where the students are — and where relationships are formed, the curriculum is taught, and partnerships with families and community happen. To ensure effective rollout, you'll need to develop a detailed action plan each year for ongoing professional learning, as well as resources and staff who can provide on-the-ground coaching and support.

It's important to begin the action plan by setting clear goals for the school year. You can think of short-term goals as pit stops along the journey to reaching your long-term goals. Strong short-term goals will help you make strategic decisions about what actions you'll need to take this year to lead you toward your long-term goals. Tracking your progress toward these goals will also help your team quickly adjust course if necessary. You can use CASEL’s Developing Short-Term Goals for Districtwide SEL tool.

Your plan will detail the specific action steps you'll take to accomplish these short-term goals. CASEL’s four focus areas and sixteen key activities guide districts through the process of implementing systemic SEL, and you may want to take time to review each key activity in the District Framework to get a better understanding of field-tested and research-informed strategies. To draft your plan, you can use your district’s existing planning process and templates or CASEL’s Action Planning Template.

You'll want to review your action plan and metrics at every SEL team meeting throughout the year to make sure you're on track (see Focus Area 4: Practice Continuous Improvement for guidance) and course correct when needed.

8. Develop an aligned evaluation plan.

As you're developing your implementation plan, it's critically important to ensure you have an aligned plan for evaluating whether your implementation is driving toward intended outcomes. This plan will help drive continuous improvement of SEL strategies and ensure that stakeholders understand the role that SEL plays in achieving districtwide priorities and goals.

We recommend working with your district’s research and evaluation staff, or if district capacity is limited, identifying an external evaluation partner who has expertise in measuring SEL outcomes. This plan will articulate how to measure your short- and long-term SEL goals, and provide the timeline for collecting, analyzing and reporting data. It will also help you to collect and document data that demonstrates SEL’s role in district priorities and goals.

Through your evaluation plan, you'll want to answer these questions:

- What are the evaluation’s guiding questions? Will you learn about implementation, outcomes, or both?
- What data do you currently collect that helps to answer those guiding questions?
- What new data do you need to collect to complement what you already collect?
- Who's going to collect the data?
- What measures will you use?
- How will you analyze the data?
- What's the timeline for collecting and reporting data?
How will you share results with stakeholders?

See an example of Baltimore City Public School's SEL Evaluation framework, which was prepared by their external evaluation partner, Hanover Research.

Here are some resources to support you in finding and using measures of students’ SEL competencies, school climate, and other kinds of SEL-related assessments:

- **SEL Assessment Guide**: Spearheaded by CASEL, the SEL Assessment Work Group (AWG) created an online tool that offers guidance to educators on how to choose and use assessments of students’ SEL competencies, specifically interpersonal and intrapersonal knowledge, skills, attitudes, and mindsets. The SEL Assessment Guide focuses on measures currently used in practice and will expand over time as more are nominated.

- **Are You Ready to Assess Social and Emotional Development?**: Including a brief, decision tree, and an index of available SEL assessments, this suite of tools from the American Institutes for Research (AIR) was published in December of 2015 and was intended to help education leaders, practitioners, and policymakers decide whether and how to assess social and emotional development.

- **School Climate Survey Compendia**: The National Center on Safe Supportive Learning Environments (NCSSLE) – from the American Institutes for Research (AIR) – maintains a compendium of valid and reliable surveys, assessments, and scales of school climate that can assist educators in their efforts to identify and assess their conditions for learning.

In addition to your long-term evaluation plan, you’ll want to ensure ongoing continuous improvement processes that allow you to track progress throughout all of the implementation. See Focus Area 4: Practice Continuous Improvement for additional information.

Using data from your benchmark assessments and any ongoing SEL needs and resource assessments, revise your plan, or aspects of your plan, to further refine the path to your district’s shared vision for SEL.
Resources

Below, you’ll find resources to help develop a shared vision and plan for SEL.

See how districts have strategized and planned

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<thead>
<tr>
<th>TITLE</th>
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<tbody>
<tr>
<td><strong>SEL Implementation Guide from Austin ISD</strong></td>
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<tr>
<td>In this resource, Austin Independent School District shares an overview of their SEL story, the results they have seen, and tips learned along the way. This presents a detailed and successful model to share with district leaders who are preparing an implementation plan or just beginning to consider investing in SEL.</td>
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<tr>
<td><strong>SOURCE:</strong> Austin Independent School District</td>
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<td><strong>TAGS</strong> implementation plan communications planning building buy-in for SEL</td>
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| **Washoe County School District 3 Year Implementation Plan – High School** |
| A flow chart from Washoe County School District illustrating the process of schoolwide SEL development over 3 years, with roles for district staff, principal, and SEL Leadership Team members. |
| **SOURCE:** Washoe County School District |
| **TAGS** implementation plan high school grades |

| **Washoe County School District 3 Year Implementation Plan – Middle School** |
| A flow chart from Washoe County School District illustrating the process of schoolwide SEL development over 3 years, with roles for district staff, principal, and SEL Leadership Team members. |
| **SOURCE:** Washoe County School District |
| **TAGS** implementation plan middle school grades |

| **Thompson School District Strategic Plan** |
| Thompson School District in Loveland, Colorado, deeply imbeds SEL throughout their strategic plan, Strive 2025. The plan includes a Portrait of a Graduate, which guides their SEL vision and the development of SEL standards describing what a student should know and be able to do. |
| **SOURCE:** Thompson School District |
| **TAGS** implementation plan planning SEL leadership |
El Paso SEL Implementation Report
This report on El Paso's first year of SEL implementation answers the questions: How was SEL capacity built? How has SEL impacted climate and perception? How has SEL impacted discipline and attendance? and How do school stakeholders view their implementation success?

SOURCE: El Paso Independent School District
TAGS: define SEL metrics, data dashboards, conducting local SEL research, implementation evaluation

Austin SEL Strategic Plan
Austin's strategic plan for districtwide SEL implementation includes core beliefs, the district vision, and 5 key priorities for a three year period.

SOURCE: Austin Independent School District
TAGS: implementation plan, planning, integrate with district priorities, SEL leadership

SEL Trends: Empowering Youth Voice
From CASEL's SEL Trends series, this issue describes ways that Chicago, Cleveland and Washoe County school districts have recognized students as experts of the school experience and built structures for students to better influence school and district decisions and practices.

SOURCE: CASEL
TAGS: social studies, SEL partnerships, student leadership, youth voice

School-Based SEL Implementation Commitments
Washoe County School District clearly defined the commitments required for principals, SEL teams, and teachers to participate in district-supported professional learning and coaching for schoolwide SEL.

SOURCE: Washoe County School District
TAGS: implementation support, model SEL schools, implementation plan, professional learning

Austin ISD SEL 2.0 Logic Model
This 1 page logic model includes a primary problem and subproblems to be addressed, activities and outputs, and short and long term outcomes to drive SEL implementation planning.

SOURCE: Austin Independent School District
TAGS: define SEL metrics, implementation plan, planning
**Multi-Tiered System of Supports (MTSS) Five-Year Implementation Plan**
Timeline showing the roll out of SEL at Tier 1, 2, and 3 for all schools in Anchorage.

**SOURCE:** Anchorage Public Schools

**TAGS**
- needs and resources assessment
- implementation plan
- evidence-based programs
- MTSS
- professional learning
- planning

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**Social and Emotional Learning, Explained (video)**
Education Week staff writer Evie Blad briefly and humorously explains some of the core ideas of SEL, how districts approach implementation, and the challenge of measuring SEL -- a simple and neutral video summary for district stakeholders beginning to think about SEL implementation.

**SOURCE:** Education Week

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**Sacramento City Districtwide SEL Program Inventory**
This is an example of a third-party report on SEL programs and practices throughout the district, shared by Sacramento City, including a site level inventory as well as findings and recommendations regarding implementation and monitoring.

**SOURCE:** Sacramento City Unified School District

**TAGS**
- assessment
- evidence-based programs
- data dashboards
- conducting local SEL research
- implementation monitoring
- implementation evaluation

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**RELATED RESOURCES**

**SEL Inventory - Secondary Interview**
This interview protocol was used by evaluators at secondary school sites in Sacramento City to gather baseline data on the implementation of SEL programs and practices. Includes handouts that were provided to interviewees.

**SOURCE:** Sacramento City Unified School District

**SEL Inventory - Elementary Interview**
This interview protocol was used by evaluators at elementary school sites in Sacramento City to gather baseline data on the implementation of SEL programs and practices. Includes handouts that were provided to interviewees.

**SOURCE:** Sacramento City Unified School District

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**Washoe County SEL Needs Assessment Report**
This baseline report shared by Washoe County includes findings and recommendations from a districtwide program inventory, counselor focus groups, student SEL skills assessments, school climate surveys, and behavior-related data.

**SOURCE:** Washoe County School District

**TAGS**
- human and financial resource alignment
- counselors
- parent leadership
- student leadership
- assessment
- evidence-based programs
- data dashboards
- conducting local SEL research
- PK-12
- implementation monitoring
- implementation evaluation
- MTSS
- student discipline
- youth voice
SEL Rollout in Austin
Austin's sample process for growing a cohort of SEL leadership schools and expanding the scope of SEL work at each over time.

SOURCE: Austin Independent School District
TAGS: SEL coaching for staff, implementation plan, PK-12, professional learning, planning

Sample Timeline for Year One SEL Implementation
A sample timeline shared with schools in Sacramento to begin building staff momentum around social emotional learning.

SOURCE: Sacramento City Unified School District
TAGS: model SEL schools, implementation plan, planning, building buy-in for SEL

Naperville, IL – One District’s Journey from Commitment to Assessment
Naperville's presentation sharing their SEL implementation timeline, process of curriculum development, and measurement plan.

SOURCE: Naperville Community Unit School District
TAGS: define SEL metrics, implementation plan, assessment, continuous improvement, implementation evaluation, SEL leadership

Washoe County 3 Year Implementation Plan – Elementary
A flow chart from Washoe County illustrating the process of schoolwide SEL development over 3 years, with roles for district staff, principal, and SEL Leadership Team members.

SOURCE: Washoe County School District
TAGS: implementation plan, elementary school grades, district SEL expertise, youth voice

Find ready-to-use tools
Develop a Long-term SEL Implementation Roadmap
This tool provides a template and step-by-step instructions to help district SEL teams develop a three to five-year roadmap for SEL implementation to achieve the district's long-term SEL goals and shared vision.

SOURCE: CASEL
TAGS define SEL metrics implementation plan planning

Districtwide SEL Program and Initiative Inventory
This tool is designed to help district social and emotional learning (SEL) teams learn about past and current SEL-related work being implemented across the district. In combination with the Districtwide SEL Implementation Rubric, this tool serves as a needs and resources assessment to bridge the gap between the district's shared vision and long-term SEL goals and an implementation plan.

SOURCE: CASEL
TAGS needs and resources assessment implementation plan continuous improvement planning

Develop Short-Term Goals for Districtwide SEL
Short-term goals are what the district SEL team aims to accomplish within one year. This tool builds on a district's shared vision, long-term SEL goals, and SEL implementation roadmap and will support the district team in developing a detailed one-year action plan.

SOURCE: CASEL
TAGS define SEL metrics implementation plan continuous improvement planning

Partnering with School Boards to Promote SEL
Successful districtwide SEL implementation engages board members as partners in the process. This tool includes five considerations for creating robust district and school board partnerships.

SOURCE: CASEL
TAGS school board

Create a Stakeholder Map to Support a Strategic Plan for SEL
This tool was made to help district leaders (in particular superintendents and designated SEL leaders) identify key stakeholders and determine how best to bring in their voice and support in the process of strategic planning and continuous improvement for districtwide SEL implementation.

SOURCE: CASEL
TAGS SEL partnerships human and financial resource alignment implementation plan
Using an SEL lens to review the vision and/or mission of a school district or organization

This short activity can be led by a superintendent after a presentation about SEL to board members, or by any leader who wants to facilitate a discussion of how/whether SEL is already positioned within the mission and vision of the district, school, or organization.

SOURCE: CASEL
TAGS school board integrate with district priorities building buy-in for SEL

The District Resource Center: Essentials

The DRC Essentials is a mini-book that contains a printable summary of the 4 focus areas and 16 key activities that make up CASEL’s District Theory of Action, along with a set of core planning tools to help districts organize priorities and goals and build a robust action plan to guide their work.

SOURCE: CASEL

Create a Shared Vision

Use this worksheet to help develop a districtwide vision that helps establish SEL as integral to high-quality education, and will serve as the basis for the district’s SEL goals, plans, allocation of resources, and continuous improvement.

SOURCE: CASEL
TAGS implementation plan planning integrate with district priorities building buy-in for SEL

Portrait of a Graduate – Framing a Vision for your School System

Battelle for Kids has built out a 4 phase design process with examples and supporting materials for bringing together stakeholders to co-create a Portrait of a Graduate, i.e. the community’s goals for its students. Free tools include a Getting Started Guide for superintendents and system leaders and a My Sketch tool, which helps the community prioritize competencies and create a visual representation.

SOURCE: Battelle for Kids
TAGS building buy-in for SEL family and community engagement

Districtwide Indicators of SEL Implementation

CASEL’s District Framework identifies 16 key activities for districtwide SEL implementation. When these activities are fully implemented, districts infuse SEL into every aspect of students’ educational experience -- across their classrooms, schools, homes and communities. The indicators below provide evidence of high-quality implementation throughout the district.

SOURCE: CASEL
TAGS needs and resources assessment implementation evaluation integrate with district priorities district SEL expertise
When fully implemented, schoolwide SEL contributes to more successful and equitable outcomes for young people, and is evidenced by the following indicators.

**SOURCE:** CASEL

**SEL: Creating Safe & Supportive Learning Environments (video)**

Creating a safe, supportive environment for social and emotional learning (SEL) has been, and remains, a high priority for CASEL. It is inherent in our focus on integrating SEL into all aspects of school and district practice through a systemic approach.

**SOURCE:** CASEL

**CASEL Action Planning Workbook**

Use CASEL’s District Action Planning Workbook to develop and monitor a yearlong SEL implementation plan based on the District Framework’s 16 Key Activities.

**SOURCE:** CASEL

**Logic Model Template and Example**

Your strategic plan is intended to move your district from its current state to where you want to be. It’s helpful to begin your strategic plan with a logic model to create a clear connection between your implementation strategies and your ultimate goals.

**SOURCE:** CASEL

**RELATED RESOURCES**

**Example of a Completed Logic Model**

Your strategic plan is intended to move your district from its current state to where you want to be. It’s helpful to begin your strategic plan with a logic model to create a clear connection between your implementation strategies and your ultimate goals. This resource shows an example of a completed logic model.

**SOURCE:** CASEL
Districtwide SEL Needs and Resources Assessment

Before, during, or after completing the Districtwide SEL Implementation Rubric, use this template as note-taking space to examine existing needs and resources around SEL implementation.

SOURCE: CASEL
TAGS needs and resources assessment implementation plan planning

Track Your School’s Progress Toward Implementing Schoolwide SEL

Part of CASEL’s Guide to Schoolwide SEL, this page includes a rubric and planner, a walkthrough protocol to look for signs of high-quality implementation, and a staff survey to gather staff perceptions to inform decisions and next steps.

SOURCE: CASEL
TAGS define SEL metrics assessment school visit/observation tool implementation monitoring

Multi-year Plan for Districtwide SEL

Template to accompany the CASEL Theory of Action to reflect on current strengths and challenges and set short and long term goals for districtwide SEL implementation.

SOURCE: CASEL
TAGS needs and resources assessment implementation plan planning

RELATED RESOURCES

Completed Sample Template – Multi-year Plan for Districtwide SEL

This sample illustrates how a district team might use the CASEL Theory of Action to reflect on current strengths and challenges and set short and long term goals for districtwide SEL implementation.

SOURCE: CASEL
TAGS needs and resources assessment implementation plan planning

Develop Long-Term Goals for Districtwide SEL

This tool explains how to set long-term SMARTIE-style goals for districtwide SEL implementation. Provides guidelines to get the committee started, step-by-step instructions for defining goals that reflect the district’s shared vision, and examples.

SOURCE: CASEL
TAGS define SEL metrics continuous improvement implementation evaluation planning

SEL Inventory – Secondary Interview

This interview protocol was used by evaluators at secondary school sites in Sacramento City to gather baseline data on the implementation of SEL programs and practices. Includes handouts that were provided to interviewees.

SOURCE: Sacramento City Unified School District
**SEL Inventory – Elementary Interview**
This interview protocol was used by evaluators at elementary school sites in Sacramento City to gather baseline data on the implementation of SEL programs and practices. Includes handouts that were provided to interviewees.

**SOURCE:** Sacramento City Unified School District

**School Strengths Inventory**
This strengths inventory will help a school-based SEL team determine which strategies are being used at all levels of schoolwide SEL: SEL curriculum & instruction, schoolwide practice & policies, and family & community-level partnerships.

**SOURCE:**
**TAGS** needs and resources assessment, conducting local SEL research, continuous improvement, PK-12, implementation monitoring, implementation evaluation, instructional practices, classroom level, culture and climate, MTSS, out of school, student discipline, youth voice

**Key Stakeholders for an SEL Vision**
This chart lists participants to involve in the drafting of a district vision for SEL.

**SOURCE:**
**TAGS** planning, integrate with district priorities, district SEL expertise, building buy-in for SEL, SEL leadership

**Vision Statement 3 Step Process**
A 3 step process for developing an SEL vision statement with input from a diverse group of stakeholders.

**SOURCE:**
**TAGS** building buy-in for SEL, SEL leadership, family and community engagement, youth voice

See artifacts shared by districts and schools

**TITLE**

**Baltimore City Public Schools SEL Evaluation Framework**
Developed with evaluation partner Hanover Research, this document provides a framework for the evaluation of Baltimore's social and emotional learning programming.

**SOURCE:** Baltimore City Public Schools

**TAGS** define SEL metrics, continuous improvement, implementation evaluation
Thompson School District Strategic Plan
Thompson School District in Loveland, Colorado, deeply imbeds SEL throughout their strategic plan, Strive 2025. The plan includes a Portrait of a Graduate, which guides their SEL vision and the development of SEL standards describing what a student should know and be able to do.

SOURCE: Thompson School District
TAGS: implementation plan, planning, SEL leadership

Sacramento City Unified School District Strategic Plan
Sac City's strategic plan integrates SEL and equity objectives throughout and is built around goals of college and career readiness, safety and emotional health, and family and community empowerment.

SOURCE: Sacramento City Unified School District
TAGS: equity, integrate with district priorities

Chicago Public Schools Three-Year Vision
Chicago's vision and plan integrates SEL throughout its priorities, highlighted best in the section on safe and supportive learning environments.

SOURCE: Chicago Public Schools

Washoe County School District 4 Fundamentals
A summarized view of the district vision (curriculum & instruction, inclusive practice, climate & engagement, and multi-tiered systems of support).

SOURCE: Washoe County School District
TAGS: implementation plan, MTSS, planning, integrate with district priorities, SEL leadership

Baltimore City Schools’ Blueprint for Success
Baltimore City Schools’ vision lays out the district’s priorities around SEL, literacy, and leadership.

SOURCE: Baltimore City Public Schools

El Paso SEL Implementation Plan
El Paso's plan lays out a map for rolling out SEL to Central Office and in all schools over a 6 year period, with differentiated goals and support planned for each of 5 school cohorts.

SOURCE: El Paso Independent School District
TAGS: PBIS, implementation plan, integrate with district priorities, district SEL expertise, SEL leadership
Chicago Public Schools Districtwide Vision – Safe and Supportive Schools
Chicago's vision and plan integrates SEL throughout its priorities, highlighted best in the section on safe and supportive learning environments.

SOURCE: Chicago Public Schools
TAGS communications community relations college and career readiness culture and climate building community integrate with district priorities

Sacramento City Strategic Plan and Core Values
Sacramento's strategic plan prominently features and integrates equity and social emotional health throughout and states clear actions and proposed services.

SOURCE: Sacramento City Unified School District
TAGS parent leadership equity implementation plan college and career readiness planning integrate with district priorities SEL leadership family and community engagement

Nashville’s Strategic Plan for High Schools
Nashville's 3 year plan for high schools includes strategies, action steps, and yearly goals for leadership, teaching, and curriculum with highlighted connections to social and emotional learning throughout.

SOURCE: Metropolitan Nashville Public Schools
TAGS student leadership implementation plan restorative practices high school grades college and career readiness planning integrate with district priorities

Oakland Academic Social Emotional Learning Guidance Document
Oakland's guidance document for school leaders describes the district's mission, vision, and tools for measuring success and describes how SEL is part of instructional priorities and multi-tiered systems of support.

SOURCE: Oakland Unified School District

El Paso Strategic Plan
The El Paso Independent School District strategic plan highlights SEL within its strategic priorities ad learning goals, and as a key initiative within the umbrella of providing engaging and challenging learning.

SOURCE: El Paso Independent School District
TAGS communications community relations college and career readiness data dashboards

Find resources to help you learn more on this topic
Partnering with School Boards to Promote SEL
Successful districtwide SEL implementation engages board members as partners in the process. This tool includes five considerations for creating robust district and school board partnerships.

SOURCE: CASEL
TAGS school board

Key Insights from the Collaborating Districts Initiative
This CASEL report based on 6 years of the CDI initiative includes insights on what makes implementation work, how districtwide SEL has impacted achievement, and how to scale up successful SEL work.

SOURCE: CASEL
TAGS research brief SEL overview implementation plan conducting local SEL research PK-12 implementation evaluation planning integrate with district priorities building buy-in for SEL youth voice

Enacting Social-Emotional Learning: Lessons from “Outlier Schools” in California’s CORE Districts
This research brief looks at the commonalities among California middle schools that reported stronger-than-typical social emotional learning outcomes. These 6 characteristics are elaborated into recommendations for school districts supporting SEL at scale.

SOURCE: California CORE Districts
TAGS model SEL schools implementation plan restorative practices advisory/homeroom community relations instructional practices culture and climate building community out of school student discipline